#### **Auditing Procedures Report**

Issued under P.A. 2 of 1968, as amended and P.A. 71 of 1919, as amended.

Local Unit of Go	vernment Typ	œ			Local Unit Name		County
☐County	<b>⊠</b> City	Twp	□Village	Other	Other   City of Harbor Springs		Emmet
Fiscal Year End			Opinion Date			Date Audit Report Submitted to State	•
12/31/06			05/15/07			06/28/07	

We affirm that:

We are certified public accountants licensed to practice in Michigan.

We further affirm the following material, "no" responses have been disclosed in the financial statements, including the notes, or in the Management Letter (report of comments and recommendations).

- Management Letter (report of comments and recommendations). Check each applicable box below. (See instructions for further detail.)  $|\mathbf{x}|$ All required component units/funds/agencies of the local unit are included in the financial statements and/or disclosed in the reporting entity notes to the financial statements as necessary. There are no accumulated deficits in one or more of this unit's unreserved fund balances/unrestricted net assets  $\boxtimes$ 2. (P.A. 275 of 1980) or the local unit has not exceeded its budget for expenditures. The local unit is in compliance with the Uniform Chart of Accounts issued by the Department of Treasury. 3. X The local unit has adopted a budget for all required funds 図 4. ☑ I A public hearing on the budget was held in accordance with State statute. 5 The local unit has not violated the Municipal Finance Act, an order issued under the Emergency Municipal Loan Act, or 6 X other guidance as issued by the Local Audit and Finance Division. The local unit has not been delinquent in distributing tax revenues that were collected for another taxing unit. X 7 The local unit only holds deposits/investments that comply with statutory requirements. 8. The local unit has no illegal or unauthorized expenditures that came to our attention as defined in the Bulletin for 9.  $\boxtimes$ Audits of Local Units of Government in Michigan, as revised (see Appendix H of Bulletin). There are no indications of defalcation, fraud or embezzlement, which came to our attention during the course of our audit  $\mathbf{X}$ 10. that have not been previously communicated to the Local Audit and Finance Division (LAFD). If there is such activity that has not been communicated, please submit a separate report under separate cover. The local unit is free of repeated comments from previous years.  $\times$ 11. The audit opinion is UNQUALIFIED. 12  $\times$ The local unit has complied with GASB 34 or GASB 34 as modified by MCGAA Statement #7 and other generally 13 accepted accounting principles (GAAP).
- 14. 🗵 🗌 The board or council approves all invoices prior to payment as required by charter or statute.

  15. 🗵 🗎 To our knowledge, bank reconciliations that were reviewed were performed timely.

If a local unit of government (authorities and commissions included) is operating within the boundaries of the audited entity and is not included in this or any other audit report, nor do they obtain a stand-alone audit, please enclose the name(s), address(es), and a description(s) of the authority and/or commission

I, the undersigned, certify that this statement is complete and accurate in all respects

We have enclosed the following Enclosed N			Not Required (enter a brief justification)				
Financial Statements	$\boxtimes$						
The letter of Comments and Recommendations		NCN					
Other (Describe)		ii ii					
Certified Public Accountant (Firm Name)			Telephone Number				
Hill, Schroderus & Co., LLP			231-347-4136				
Street Address	*		City	State	Zip		
923 Spring Street			Petoskey	MI	49770		
Authorizing CPA Signature Print		nted Name	ted Name		License Number		
		ames Cus	enza	0111	0024		

FINANCIAL REPORT CITY OF HARBOR SPRINGS December 31, 2006

#### CITY OF HARBOR SPRINGS FINANCIAL REPORT December 31, 2006

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May 15, 2007

#### Independent Auditors' Report

Honorable Mayor, Members of City Council and City Manager City of Harbor Springs, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the City of Harbor Springs, Michigan (the City), as of and for the year ended December 31, 2006, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the City of Harbor Springs, as of December 31, 2006, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis and budgetary comparison information, as listed in the table of contents, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Harbor Springs' basic financial statements. The other supplemental information, as listed in the table of contents, is presented for purpose of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

CERTIFIED PUBLIC ACCOUNTANTS

Hill Schroderus 2 Co.

Petoskey, Michigan

### The City of Harbor Springs

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Frederick W. Geuder, City Manager Ronald B. McRae, City Clark/Comptroller/Tressurer Daniel J. Branson, Chief of Police Jean Jardine, Mayor Laura Kors, Mayor Pro-tem James C, Grogan, Council Member Michael K, Heinz, Council Member Dennis Wiggins, Council Member

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the City of Harbor Springs, we offer readers of the City's financial statements this narrative overview and analysis of the financial activities of the City for the year ended December 31, 2006.

#### FINANCIAL HIGHLIGHTS:

Our overall financial status improved during the last year. Total net assets increased \$410,837 from \$14,073,058 in 2005 to \$14,483,895 in 2006. Net assets for the Government Activities Funds total \$6,519,804, which is an increase of \$421,661 from the previous year. Net assets for the Business – Type Activities Funds total. \$7,964,091, which is a decrease of \$10,824 from the previous year.

Governmental activities expenses for the year were \$1,803,462. These activities generated \$182,642 in charges for services, as well as \$189,555 in operating grants and contributions. Property taxes of \$1,275,296, business activities transfers of \$293,009, state shared revenues of \$114,335, interest and investment earnings of \$138,176 and other general revenues of \$32,110 provided additional support for the governmental activities.

Business activities operating revenues for the year were \$5,043,369 and operating expenses were \$4,913,156. Interest and investment earnings were \$149,328 and other revenues were \$2,644. Transfers to governmental activities were \$293,009, made from net revenues and existing assets.

#### OVERVIEW OF THE FINANCIAL STATEMENTS:

The discussion and analysis is intended to serve as an introduction to the City's basic financial statements. The City's basic financial statements are comprised of three components: 1) government wide financial statements, 2) fund financial statements and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

#### GOVERNMENT - WIDE FINANCIAL STATEMENTS:

The government-wide financial statements are designed to provide readers with a broad overview of the City's finances in a manner similar to a private-sector business.

The Statement of Net Assets presents information on all of the City's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The Statement of Activities presents information showing how the City's net assets changed during the year. All changes in net assets are reported when the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus revenues and expenses are reported in this statement for some items that will only result in cash flows in the future periods.

Both of the government-wide financial statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (governmental activities) from functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the City include general government and administration, public safety, public works and recreation and cultural activities. The business-type activities of the City include electric, water and sewer and waterfront operations.

#### FUND STATEMENTS:

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. All of the funds of the City can be divided into two categories – governmental funds and proprietary funds.

Government funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund statements focus on current sources and uses of spendable resources, as well as on balances of spendable resources available at the end of the year. Such information may be useful in evaluating a governments near-term financing requirements.

The City maintains two types of proprietary funds. Enterprise funds are used to report the same functions as business-type activities in the government-wide financial statements. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City's various functions. The City uses its internal service fund to account for motor vehicle and equipment usage. Because these services predominately benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

#### FUDICIARY FUNDS:

The City is a trustee or fiduciary for assets that are being held for the benefit of third parties. Since these funds cannot be used to address activities or obligations of the City, these funds do not appear in the government-wide financial statements.

#### NOTES TO THE FINANCIAL STATEMENTS:

The notes provide additional information which is essential to a full understanding of the data provided in the government-wide and fund financial statements.

#### GOVERNMENT - WIDE FINANCIAL ANALYSIS:

The Schedule of Net Assets, page iv, summarizes the City's net assets as of December 31, 2006.

At the end of the year, the City of Harbor Springs is able to report positive balances in all three categories of net assets. The largest portion of the City's net assets is its investment in capital assets (land, buildings, equipment, improvements, construction in progress and infrastructure), less any related debt used to acquire those assets that is still outstanding.

The second portion of net assets, restricted net assets represents resources that are subject to external restrictions on how they may be used. This would include restrictions for the Police Department and development fee payback. These restricted assets do not include those designated internally for specific purposes by City Council. The City Council had designated \$35,000 in 2005 and in 2006 for a total of \$70,000 to pay the City's share of a proposed Fire Station to be constructed at the Little Traverse Township Hall site. Another \$15,000 has been designated for this purpose in 2007.

The remaining portion of net assets, unrestricted net assets, may be used at the City's discretion to meet on going obligations as well as those designated internally for specific purposes. The proposed Fire Station is the only purpose for which the City Council has formally designated funds for.

The Schedule of Change in Net Assets, page v, summarizes the City's Statement of Activities. The City incurred approximately \$1.8 million in governmental expenses. These expenses were funded primarily with property taxes (71%), operating grants and contributions (10%, mostly for the Street Funds), transfers from the Electric, Water and Sewer and Waterfront Funds (16%) and charges for services (10%).

Business-type activities had an increase in net assets before transfers to government activities of \$282,185. Combined business-type and government activities net assets experienced a 3% increase during the year.

#### CITY OF HARBOR SPRINGS

#### SCHEDULE OF NET ASSETS December 31, 2006

	Government	al Activities	Business Ty	pe Activities	Total Primary	Government
Description	2006	2005	2006	2005	2006	2005
Assets						
Current and other assets	3,582,657	3,134,587	4,475,673	4,335,541	8,058,330	7,470,128
Capital assets, net of accum, dep.	4,482,270	4,615,324	4,065.682	4,313,485	8,547,952	8,928,809
Total Assets	8,064,927	7,749,911	8,541,355	8.649.026	16,606,282	16,398,937
Liabilities						
Current	243,499	214,452	420,684	478,287	664,183	692,739
Non-current	1,301,624	1,437,316	156,580	195,824	1.458.204	1,633,140_
Total liabilities	1,545,123	1,651,768	577,264	674,111	2,122,387	2,325,879
Net Assets						
Invested in capital assets,						
net of related debt	3,094,162	3,123,939	3,985,682	4,193,485	7,079,844	7,317,424
Restricted	28,620	31,792	16,000	20,750	44,620	52,542
Unrestricted	3,397.022	2,942,412	3.962,409	3,760,680	7,359,431	6,703,092
Total net assets	6,519,804	6,098,143	7.964,091	7,974.915	14,483,895	14,073,058

#### CITY OF HARBOR SPRINGS

#### SCHEDULE OF NET ASSETS December 31, 2006

	Government	tal Activities	Business Typ	e Activities	Total Primary	Government
Description	2006	2005	2005	2005	2006	2005
_						
Revenues						
Program Revenues:	100 010	477 544	E 040 000	4 004 040	5 000 044	F 450 430
Charges for Services	182,642	177,514	5,043,369	4,981,612	5,226,011	5,159,126
Operating grants and contributions	189,555 0	217,246 0	0	10 222	189,555	217,246
Capital grants and contributions General Revenues:	U	U	2,020	10,323	2,020	10,323
Property Taxes	1,275,296	1,197,911	0	0	0 1,275,296	0 1,197,911
State-shared Revenues			0	_		
	114,335	141,132	•	0	114,335	141,132
Interest and Investment Earnings Miscellaneous	138,176	83,298 65,404	149,328 624	92,570	287,504	175,868
Miscellaneous	32,110	65,404	024	0	32,734	65,404
Total revenues	1,932,114	_1,882,505	5,195,341	5.084,505	7,127,455	6,967,010
_						
Expenses	165,656	136,748	0	^	105.650	136,748
General Government	778,793	730,748 732,193	0	0	165,656 778,793	732,193
Public Safety	485,244	476,909	0	0	485.244	,
Public Works Recreation and Cultural	206,389	230,243	0	0	206,389	476,909 230,243
	42,310	·	0	0		230,243 31,059
Other	54,810	31,059 69,544	0	0	42,310 54,810	51,059 69,544
Interest on long-term deft Unallocated Depreciation	70,260	13,496	0	0	70,260	13,496
Electric	70,200	13,490	3.362,138	3,211,276	70,260 3,362,138	3,211,276
Water and sewer	ő	ő	1,089,794	1,078,626	1,089,794	1,078,626
Waterfront	0	Ö	461,224	384,873	461,224	384,873
vvateritorit			401,224	304,073	401,224	364,013_
Total expenses	1,803,462	1,690,192	4,913,156	4.674,775	6,716.618	6,364,967
Change in net assets before						
transfers	128,652	192,313	282,185	409,730	410,837	602.043
Transfers	293,009	263,632	(293,009)	(263,632)	0	0
Change in net assets	421,661	455,945	(10,824)	146,098	410,837	602,043
Net assets - Beginning of Year	6,098,143	5,642,198	7,974 915	7.828,817	14,073,058	13,471,015
Net assets - End of Year	6,519,804	6,098,143	7,964,091	7,974,915	14,483,895	14,073.058

#### FUND ANALYSIS:

At the end of the year, the governmental funds reported a combined fund balance of \$2,790,105, which was \$276,665 higher than at the beginning of the year. The City did under take some small projects and several sidewalk projects during the year of approximately \$64,000. About \$13,000 was spent to update the City's computer system to connect the Police Department and the City Hall together on a single server and to provide a back up server.

The proprietary funds net assets decreased \$10,824 to \$7,964,091. The Electric Fund generated income before transfers and capital contributions of \$360,137 while the Water and Sewer Fund incurred a \$68,888 loss before transfers and the Waterfront Fund incurred an \$11,084 loss.

General Fund budgetary highlights are that the actual results varied 7.5% favorably from the budgetary plan. An unreserved ending fund balance was of \$1,349,900 was budgeted. The ending unreserved fund balance actually was \$1,451,010. The Schedule presented as required supplementary information indicates an actual fund balance of \$1,541,700, which includes \$62,070 reserved for inventories and prepaid expenses and \$28,620 reserved for the Police Department. Overall expenditures were \$95,732 less than budgeted. An amount of \$35,000 was budgeted as an expenditure for the City's share of the proposed fire station. No actual expenditure was made for this purpose during the year. It is considered internally designated for this purpose in the future.

#### CAPITAL ASSET AND LONG-TERM DEBT ACTIVITY

At the end of the year the capital assets, net of accumulated depreciation and long-term debt were:

#### Capital Assets

Governmental Activities:

\$4,482,270

Business-type Activities:

\$4,065,682

#### Long-Term Debt:

Governmental Activities:

\$1,301,624

Business-type Activities:

\$156,580

Major capital activity during the year included sidewalk projects, additional work on the Zoll Street Building Project, Utility Rate Studies, and the study of the City's Electrical Distribution System.

There was no major debt activity during the year. Existing debt service payments were made timely.

#### KNOWN FACTORS AFFECTING FUTURE OPERATIONS:

The spread between the millage rate levied by the City and the maximum millage rate permitted under the Headlee Amendment continues to shrink. In order to maintain the current level of services provided through the General Fund, the City may need to look at alternative sources of revenue or an override of the Headlee Amendment. The other alternative would be a reduction in services and/or personnel. The City Manager initiated a discussion of those ideas in his annual budget message for 2007, but no conclusions have been reached.

Following rate studies for the water, sewer and electric utilities, the City adopted increased rates in all of those areas in the spring of 2007. It is recommended that the City re-examine rates in about two years in order to minimize potential impacts of waiting too long.

As a member of the Harbor Springs Area Fire Authority, the City is participating in the construction of a sub-station for the Fire Department. Construction estimates came in at a better than expected cost, so no additional contributions for the sub-station are anticipated after 2007. New equipment purchases by the Authority have been assisted by grants, so that the financial impact on all Authority participants will be less than anticipated.

The City Staff will continue to examine street repair and construction needs and will suggest priorities to City Council. Historically, the City has not borrowed funds for street construction, and it is anticipated that current and accumulated funds will pay for street construction. Where water and sewer main repairs are needed, those funds will come from the Water and Sewer Fund.

As anticipated, the City took delivery of a bucket truck for use by the Electric Department in early 2007 (ordered in 2006). The City Council has authorized the purchase of a new snow plow vehicle with an anticipated fall 2007 delivery date.

#### CITY OF HARBOR SPRINGS Statement of Net Assets December 31, 2006

Assets	Governmental <u>Activities</u>	Business-Type Activities	<u>Total</u>
<del></del>			
Current Assets			
Cash	\$ 3,075,044	\$ 3,092,245	\$ 6,167,289
Investments	84,833	-	84.833
Receivables: Accounts	4,017	724,169	700 107
Interest	11,778	12,160	728,186 23.938
Due from fiduciary funds	88,617	205	88,822
Due (to) from other funds	12,587	(12,587)	00,022
Due from other governmental units	214,464	(12,007)	214.464
Inventories	19,327	324,951	344,278
Prepaid expenses	54,825	25,317	80,142
Total current assets	3,565,492	4,166,460	7,731,952
Noncurrent Assets			
Restricted assets:			
Customer deposits	-	116,580	116,580
Bond covenants	-	56,400	56,400
MPPA working capital advance	-	136,233	136.233
Deferred charges	17,165	-	17,165
Capital assets - net of depreciation	4.482.270	4.065.682	8.547.952
Total noncurrent assets	4,499,435	4,374,895	8.874.330
Total assets	\$ 8.064.927	\$ 8.541.355	\$ 16,606,282
<u>Liabilities and Net Assets</u>			
Current Liabilities			
Accounts payable	\$ 53.976	\$ 300,538	\$ 354,514
Accrued expenses	26,259	38,825	65.084
Due to other governmental units	26,703	41,321	68,024
Accrued interest	8,995	•	8,995
Payable from restricted assets:			
Current portion of bonds payable	207.644	40,000	40,000
Bonds payoble, due within one year	127,566		127,566
Total current liabilities	243,499	420.684	664,183
Noncurrent Liabilities			
Payable from restricted assets:			
Customer deposits	-	116,580	116,580
Compensated absences payable	23,917	-	23,917
Bonds poyable, net	1.277.707	40,000	1,317,707
Total noncurrent liabilities	1,301,624	156,580	1,458,204
Total liabilities	1,545,123	577.264	2,122,387
Net Assets			
Invested in capital assets, net of related debt Restricted for:	3,094,162	3,985,682	7,079,844
Police department	28,620	-	28,620
Development fee payback	•	16,000	16,000
Unrestricted	3,397,022	3,962,409	7,359,431
Total net assets	6,519,804	7,964,091	14,483,895
Total liabilities and net assets	\$ 8,064,927	\$ 8.541.355	\$ 16.606,282
See accompanying notes to the basic financial statements. 2			

# Statement of Activities For the Year Ended December 31, 2006 CITY OF HARBOR SPRINGS

		ď	Program Revenues	Se	Net (Ex	Net (Expense) Revenue and Changes in Net Assets	e and sets
Functions/Programs	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Totol
Primary Government Governmental activities:							
General government	\$ 165,656	\$ 14,157	\$ 902	· <del>У</del>	\$ (150,597)	' ₩	\$ (150,597)
Public safety	778,793	139,329	,	,	(639,464)	,	(639,464)
Public works	485,244	ı	183,527	•	(301,717)	ı	(301,717)
Recreation and cultural	206.389	29,156	5,126	ı	(172,107)	ţ	(172,107)
Other	42,310	ı	ı	,	(42,310)	,	(42,310)
Interest on long-term debt	54,810		( )	<b>i</b>	(54,810)	1	(54,810)
	70,200		,		(002,07)		(007'07)
Total governmental activities	1,803,462	182,642	189,555		(1,431,265)	1	(1,431,265)
Business-1ype activities:							
Electric	3,362,138	3,648,031	(	- 0	i	285.893	285,893
water and sewer Waterfront	461,224	425,173	, ,	2,020	1 4	(36.051)	(36,051)
Total business-type activities	4,913,156	5,043,369	1	2,020	4	132,233	132,233
Total primary government	\$ 6,716,618	\$ 5,226,011	\$ 189,555	\$ 2,020	(1,431,265)	132,233	(1,299,032)
	General revenues	Sen					
	Property laxes	es es			1,275,296	ì	1,275,296
	State-shared revenues	drevenues			114,335	,	114,335
	Inferest and in	Interest and investment earnings	rnings		138,176	149,328	287,504
	Transfers	ŝ			293,009	(293,009)	52,734
	Total ge	general revenues and transfers	and transfers		1,852,926	(143,057)	1,709,869
	Change in net	net assets			421,661	(10,824)	410,837
	Net assets - be	- beginning of year	_		6,098,143	7,974,915	14,073,058
	Net assets - er	- end of year			\$ 6.519.804	\$ 7,964,091	\$14,483,895

#### CITY OF HARBOR SPRINGS Balance Sheet Governmental Funds December 31, 2006

	Decemb	er 31, 2006			
<u>Assets</u>	General	Major Street	Local Street	Other Nonmajor Governmental Funds	Total Governmental Funds
Cash	\$1,174,361	\$ 90,113	\$ 984,626	\$ 96,396	\$ 2,345,496
Investments	-	*	-	84,833	84,833
Receivables:				0.,000	
Accounts	602	-	-	287	889
Accrued interest	5,054	343	3,668	359	9,424
Due from other funds	191,697	616	-	418	192,731
Due from other governmental units	183,753	24,344	6,367	-	214,464
Inventories	11,721	-	-	7,606	19,327
Prepaid expenditures	50,349	306	145	319	51,119
Total assets	\$1,617,537	\$ 115,722	\$ 994,806	\$ 190,218	\$ 2,918,283
<u>Liabllities and Fund Balances</u>					
Llabflitles					
Accounts payable	\$ 26,438	\$ -	\$ -	\$ 16.673	\$ 43,111
Accrued expenditures	19,259	901	391	469	21,020
Due to other funds	3,437	4,580	3,658	25,669	37.344
Due to other governmental units	26,703				26,703
Total liobilities	75,837	5,481	4,049	42,811	128,178
Fund balances					
Reserved for:					
Inventories and prepaids	62,070	306	145	7,925	70,446
Police department	28,620	_	-	-	28,620
Unreserved	1,451,010	109,935	990,612	139,482	2,691,039
Total fund balances	1,541,700	110,241	990,757	147,407	2,790,105
Total liabilities and fund balances	\$1,617,537	\$ 115,722	\$ 994,806	\$ 190,218	\$ 2,918,283

## City OF HARBOR SPRINGS Reconcillation of Governmental Funds Balance Sheet to the Statement of Net Assets December 31, 2006

Total Fund Balance - Governmental Funds	\$ 2,790,105
Amounts reported for governmental activities in the statement of net assets are different because:	
Governmental funds report capital outlays as expenditures. However, in the statement of net assets, these assets are capitalized and depreciated over their estimated useful lives. Includes capital assets of Internal Service Fund.	
Governmental capital assets Accumulated depreciation	9,350,977 (4.868,707)
Governmental funds report interest when due, whereas in the statement of net assets, interest is accrued on outstanding bonds.	(8,995)
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the governmental funds. Includes Internal Service Fund.	
Governmental bands payable Compensated absences	(1,405,273) (23,917)
Internal service funds are used to charge costs of certain activities, such as motor vehicle usage, to various departments within the City. The assets and liabilities of the Internal Service Fund are included in government activities in the statement of net assets.	
Internal Service Fund balances not included in other reconciling items:	
Current assets Deferred charges Accounts payable, accrued expenses and due to other funds	738,736 17,165 (70,287)

6,519,804

Net Assets of Governmental Activities

#### CITY OF HARBOR SPRINGS

### Statement of Revenues, Expenditures, and Changes In Fund Balances Governmental Funds

#### For the Year Ended December 31, 2006

Revenues	General	Major Street	Local Street	Other Nonmajor Governmental Funds	Total Governmental Funds
Taxes	\$ 1,275,296	\$ -	\$ -	\$ -	\$ 1,275,296
Licenses and permits	10,394	-	·	· ·	10,394
State grants	114,335	141,034	42,493	_	297,862
Charges for services	166,180		-	2,305	168,485
Fines and forfeits	3,763		-	-	3,763
Interest and investment earnings	55,831	3,193	39,641	15,508	114,173
Other	25,656	303	303	902	27,164
Total revenues	1.651,455	144,530	82,437	18,715	1,897,137
Expenditures					
Current:	232,625				232,625
General government Public safety	775,903	-	-	2,890	778,793
Public works	315,745	117,320	112,728	2,570	545,793
Recreation and cultural	186,452	777.020	, , , , , ,	19,937	206,389
Other	42,310	_	_	-	42,310
Capital outlay			-	37,562	37,562
Total expenditures	1,553,035	117,320	112,728	60,389	1,843,472
Excess (deficiency) of revenues					
over expenditures	98,420	27,210	(30.291)	(41,674)	53.665
Other financing sources (uses)					
Operating transfers in	248,669	-	150,000	26,280	424,949
Operating transfers out	(176,280)			(25,669)	(201,949)
Total other financing					
sources (uses)	72,389		150,000	611	223,000
Net change in fund balances	170,809	27,210	119,709	(41,063)	276,665
Fund balances - beginning of year	1,370,891	83,031	871,048	188,470	2,513,440
Fund balances - end of year	\$ 1,541,700	\$ 110,241	\$ 990,757	\$ 147,407	\$ 2,790,105

#### CITY OF HARBOR SPRINGS

### Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended December 31, 2006

Net Change In Fund Balances - Total Governmental Funds	\$	276,665
Amounts reported for governmental activities in the statement of activities		
are different because:		
Governmental funds report capital outlays as expenditures. However,		
in the statement of activities, the cost of these assets is allocated over		
their estimated useful lives as depreciation.		
Expenditures for capital assets		76,994
Current year depreciation		(70,260)
Repayment of bond principal is an expenditure in the governmental		
funds, but the repayment reduces long-term liabilities in the statement		
of net assets. This is the amount of principal paid on long-term debt.		25,000
Interest on long-term debt is recognized as an expenditure when it is		
due in the governmental funds. However, in the statement of activities,		
interest expense is recognized as the interest accrues, regardless of		
when it is due.		166
Compensated absences are recognized as an expenditure when it is paid		
in the governmental funds. In the statement of activities, however,		
compensated absences are recognized as an expense when earned.		8,126
Internal service funds are used to charge costs of certain activities,		
such as insurance and motor vehicle usage, to various departments		
within the City. The net revenue (expense) of the internal service funds		
are included in governmental activities in the statement of activities.		104,977
Change In Net Assets of Governmental Activities	\$	421.668
Change in 1901 Assets of Governmental Activities	Ψ	421.000

#### CITY OF HARBOR SPRINGS Statement of Net Assets Proprietary Funds December 31, 2006

	Busin	Business-Type Activities - Enterprise Funds					
<u>Assets</u>	Electric System			Totals Current Year	Governmental Activities - Internal Service Fund		
Current Assets							
Cosh	\$1,584,131	\$1,108,470	\$ 399,644	\$ 3,092,245	\$ 729,548		
Receivables:	ψ 1,004,101	\$ 1,100,770	\$ 5//,044	\$ 0,072,240	\$ 727,040		
Accounts	617,518	106,651	-	724,169	3,128		
Accrued interest	6,124	4,133	1,903	12,160	2,354		
Due from other funds	9,380	16,937	-	26,317	•		
Inventories	279,457	45,494	-	324,951	-		
Prepaid expenses	17.286	6,619	1,412	25,317	3,706		
Total current assets	2,513,896	1,288,304	402,959	4,205,159	738,736		
Noncurrent Assets							
Restricted assets:							
Customer deposits	68,835	14,750	32,995	116,580	-		
Bond covenants	-	-	56,400	56,400	-		
MPPA working capital advance	136,233	-	-	136,233	-		
Deferred charges	•	-		-	17,165		
Capital assets	4,329,308	2,235,643	2.053.844	8,618,795	2,475,852		
Less: accumulated depreciation	(2,299,933)	(1,273,484)	(979,696)	(4,553,113)	(1,238,930)		
Total noncurrent assets	2.234,443	976,909	1,163,543	4,374,895	1,254,087		
Total assets	\$ 4,748,339	\$ 2,265,213	\$ 1,566,502	\$ 8.580.054	\$ 1,992,823		

# CITY OF HARBOR SPRINGS Statement of Net Assets Proprietary Funds (Continued) December 31, 2006

Business-Type Activities - Enterprise Funds Governmental Activities -Woter Internal Electric and Sewer Totals Service System System Waterfront Current Year Fund Liabilities and Net Assets **Current Liabilities** 12,276 300,538 Accounts payable 282,841 5,421 \$ 10,865 Accrued expenses 14,095 23,503 1,227 38,825 5,239 33,556 4,882 38,699 54,183 Due to other funds 261 Due to other governmental units 41,321 41.321 77.566 Bonds payable due within one year Total current liabilities 330,492 70,506 18.385 419,383 147,853 Current Liabilities (payable from restricted assets) Current portion of bonds payable 40,000 40,000 Noncurrent Liabilities Payable from restricted assets: 68,835 14,750 32,995 116,580 Customer deposits Bonds payable (net of current portion. unamortized premiums, issuance costs, and 40,000 40,000 302,707 deferred amount on refunding) 68,835 14,750 72,995 156,580 302,707 Total noncurrent liabilities 399,327 85,256 131,380 615,963 450,560 Total liabilities **Net Assets** 2,029,375 962,159 994,148 3,985,682 856,649 Invested in capital assets, net of related debt Restricted for development fee payback 16,000 16,000 Unrestricted 2,303,637 1,217,798 440,974 3,962,409 685,614 7,964,091 Total net assets 4,349,012 2,179,957 1,435,122 1,542,263

\$4,748,339

\$ 2,265,213

\$ 1,566,502

\$ 8,580,054

\$

1,992,823

Total liabilities and net assets

#### CITY OF HARBOR SPRINGS

### Statement of Revenues, Expenses, and Changes In Fund Net Assets Proprietary Funds

#### For the Year Ended December 31, 2006

Business-Type Activities - Enterprise Funds Governmental Activities -Water Internal Electric and Sewer Totals Service System System Waterfront Current Year Fund Operating revenues Charges for services \$3,648,031 962,085 \$ 425,173 \$5,035,289 \$ 388,623 Operating expenses Purchased power 2,219,422 2,219,422 Personal services 432,319 224,205 108,359 764,883 41.095 Contractual services 435,841 704,450 227,235 1,367,526 103,770 Other supplies and expenses 92,625 90,661 17,225 200,511 59,154 Heat, light and power 35,662 25.745 20,464 81,871 9,332 Depreciation 146,269 44,733 79,541 270,543 144,028 Total operating expenses 3,362,138 1,089,794 452,824 4,904,756 357,379 Operating income (loss) 285,893  $\{127,709\}$ (27.651)130,533 31,244 Nonoperating revenues 149,328 74,244 50,741 24,343 24,003 Interest 8,080 8,080 Development fees 624 624 813 Miscellaneous 74.244 58.821 24,967 158.032 24,816 Total nonoperating revenues Nonoperating expenses 8,400 8,400 21,092 Interest Total nonoperating revenues (expenses) 74,244 58,821 16,567 149,632 3.724 Income (loss) before operating 34,968 transfers and capital contributions 360,137 (68.888)(11.084)280,165 Other financing sources (uses) 70,009 Operating transfers in (273,006)(20.003)(293,009)Operating transfers out (273,006)(20,003)(293,009)70,009 Total other financing sources (uses) 2,020 2,020 Capital contributions 104,977 87,131 (86,871) (11,084)(10,824) Change in net assets Total net assets - beginning 4,261,881 2,266,828 1,446,206 7,974,915 1,437,286 \$1,435,122 \$2,179,957 \$7,964,091 1,542,263 Total net assets - ending \$4,349,012

#### CITY OF HARBOR SPRINGS Statement of Cash Flows Proprietary Funds For the Year Ended December 31, 2006

	Electric System	Water and Sewer Syslem	Waterfront	Totals Current Year	Governmental Activities - Internal Service Fund
Cash flows from operating activities					
Receipts from customers Poyments to suppliers Poyments to employees	\$ 3,694,575 (2,825,763) (437,856)	\$ 965.258 (822,858) (226,888)	\$ 428,138 (250,077) (108,312)	\$ 5,087,971 (3,898,698) (773,056)	\$ 387.966 (118.465) (40,254)
Net cash provided (used)					
by operating activities	430,956	(84,488)	69,749	416,217	229.247
Cash flows from non-capital financing activities  Operating transfers-in from other funds	-	-	-	-	70,009
Operating transfers-out to other funds	(273,006)	(20,003)		(293,009)	
Net cash provided (used) by non-capital financing activities	(273,006)	(20,003)		(293,009)	70,009
Cash flows from capital and related financing activities  Acquisition and construction of capital assets and contracts payable Principal paid on bonds Interest poid on bonds Development fees Capital contributed by customers Net cash provided by miscellaneous non-operating activities  MPPA working capital advance  Net cash provided (used) for capital and related financing activities	(17,114)    (53,941) (71,055)	8,080 2,020 - -	(5,626) {40,000} (8,400) - - - 624  (53,402)	(22,740) (40,000) (8,400) 8,080 2,020 624 (53,941)	(4,247) (85,000) (15,006) - - 813 - (103,440)
Cash flows from investing	<u> </u>				
activitles					
Interest received	86,971	54,634	27,808	169,413	27,543
Net cash provided (used) from investing activities	86,971	54,634	27,808	169,413	27,543
Net increase (decrease) in cash	173,866	(39.757)	44,155	178,264	223,359
Cash, beginning	1,479,100	1,162,977	444,884	3,086,961	506,189
Cash, ending	\$ 1,652,966	\$ 1,123,220	\$ 489,039	\$ 3.265,225	\$ 729,548
Classified as: Current assets Restricted assets	\$ 1,584,131 68,835	\$ 1,108,470 14,750	\$ 399,644 89,395	\$ 3.092.245 172.980	\$ 729,548 
Totals	\$ 1,652,966	\$ 1,123,220	\$ 489.039	\$ 3.265.225	\$ 729,548

# CiTY OF HARBOR SPRINGS Statement of Cash Flows Proprietary Funds (Continued) For the Year Ended December 31, 2006

	Busin				
	Electric System	Water ond Sewer System	Woterfront	Totals Current Year	Governmental Activities - Internal Service Fund
Reconciliation of operating income to net cash provided (used) by operating activities					
Operating income (loss)	\$ 285,893	\$ (127,709)	\$ (27,651)	\$ 130.533	\$ 31,244
Adjustments to reconcile operating income to					
net cash provided by operating activities:					
Depreciation	146,269	44,733	79,541	270,543	144,028
(Increase) decreose in occounts	47.050	4 070		C) 00/	17.57
receivable	47,853	4,073	-	51,926	(657)
(Increase) decrease in inventory	3,938	(189)	-	3,749	-
(Increase) decrease in due from other lunds	(7,899)	(12,172)	4.500	(20,071)	1/5/\
(Increase) decrease in prepaid expenses	(5,946)	(144)	4.500	(1,590)	(656)
Increase (decrease) in accounts payable	(65,862)	1,337	6,190 47	(58,335)	355 841
Increase (decrease) in accrued expenses	(5,537)	(2.683)		(8,173) 37,974	54,092
Increase (decrease) in due to other funds	33,556	261	4,157	37,774	34,092
Increase (decrease) in due to other		8,905		8,905	
governmental units	(1,309)	(900)	2,965	756	_
Increase (decrease) in deposits	(1,307)	(700)	2,705		
Total adjustments	145.063	43,221	97,400	285.684	198,003
Net cash provided (used) by operating activities	\$ 430,956	\$ (84,488)	\$ 69,749	\$ 416,217	\$ 229,247

#### CITY OF HARBOR SPRINGS Statement of Fiduciary Net Assets Fiduciary Funds December 31, 2006

<u>Assets</u>	<u>Ag</u>	ency Funds
Cosh Receivables:	\$	(3.517)
Taxes Water sales		2,785,777 4,004
Due from other governmental units		8,092
Total assets	\$	2,794,356
<u>Liabilities</u>		
Due to other funds	\$	88,822
Due to other governmental units		4,185 402,728
Due to County Due to School		1,224,671
Due to State		61,877
Due to ISD		475,060
Due to College		400,094
Due to Medical Care Facility		83,606
Due to Cemetery		25,678
Due to Ambulance and EMS		26,145
Other liabilities		1,490
Total liabilities	\$	2,794,356

#### CITY OF HARBOR SPRINGS NOTES TO FINANCIAL STATEMENTS December 31, 2006

#### NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The City of Harbor Springs (the City) was incorporated October 6, 1932, under the provisions of Act 279, P.A. 1909, as amended (Home Rule City Act). The City operates under a Council-Manager form of government and provides the following services as authorized by its charter: public safety (police and fire), highways and streets, sanitation, health and social services, culture-recreation, public improvements, planning and zoning, and general administrative services.

The City's financial statements are prepared in accordance with generally accepted accounting principles (GAAP). The Governmental Accounting Standards Board (GASB) is the standard-setting body for governmental accounting and financial reporting. The City's reporting entity applies all relevant Governmental Accounting Standards Board (GASB) pronouncements. Proprietary funds and similar component units apply Financial Accounting Standards Board (FASB) pronouncements and Accounting Principles Board (APB) opinions issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements, in which case, GASB prevails. Pronouncements of the FASB issued after November 30, 1989 are not applied in the preparation of the financial statements of the proprietary funds and similar component units in accordance with GASB Statement No. 20. The following is a summary of the significant policies used by the City of Harbor Springs:

#### REPORTING ENTITY

These financial statements present the City (the primary government). As defined by GASBS No. 14, component units are legally separate entities that are included in the City's reporting entity because of the significance of their operating or financial relationships with the City. The primary government is required to consider other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

#### BASIC FINANCIAL STATEMENTS - OVERVIEW

The City of Harbor Springs' basic financial statements include both government-wide (reporting the City as a whole) and fund financial statements (reporting the City's major funds). Both the government-wide and the fund financial statements categorize primary government activities as either governmental or business type. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business type activities, which rely to a significant extent on fees and charges for support. The primary government is reported separately from legally separate component units for which the primary government is financially accountable.

#### BASIC FINANCIAL STATEMENTS - GOVERNMENT-WIDE STATEMENTS

The government-wide financial statements report information on all of the nonfiduciary activities of the primary government and its component units. As a general rule the effect of interfund activity, such as overhead costs, has been eliminated from these statements. The government-wide focus is more on operational efficiency, the sustainability of the City as an entity and the change in the City's net assets resulting from the current year's activities.

Internal service funds are consolidated into the governmental column when presented at the government-wide level. This is because the principal users of the internal service are the City's governmental activities. The net profit/loss in the internal service funds is allocated to the functional activity (public safety, public works, etc.) based upon usage.

#### NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### BASIC FINANCIAL STATEMENTS - GOVERNMENT-WIDE STATEMENTS - CONTINUED

In the government-wide Statement of Net Assets, both the governmental and business type activities are presented on a consolidated basis. Due to the full accrual, economic resource basis, all long-term assets and receivables, as well as long-term debt and obligations are recognized. The City's net assets are reported in three parts – invested in capital assets, net of related debt; restricted net assets; and unrestricted net assets. The City first utilizes restricted resources to finance qualifying activities.

The government-wide Statement of Activities demonstrates the degree to which the direct expenses of a given function or segments are offset by program revenues. This Statement reduces gross expenses (including depreciation) by related program revenues, which include charges for services, operating grants and capital grants.

The program revenues must be directly associated with the function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported as general revenue.

#### BASIC FINANCIAL STATEMENTS – FUND FINANCIAL STATEMENTS

The financial transactions of the City are reported in individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, fund balances, revenues and expenditures/expenses. The focus of the fund financial statements is upon the determination of financial position and changes in financial position (sources, uses, and balances of financial resources).

Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The emphasis in the fund financial statements is on the major funds in the governmental or business type categories. GASBS No. 34 sets forth minimum criteria (percentage of the assets, liabilities, revenues or expenditures/expenses of the governmental and proprietary funds) for the determination of major funds.

#### Governmental Funds

The following is a description of the major governmental funds of the City:

**General Fund** – The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

**Major and Local Street Funds** – The Street Funds account for the operation of the street departments. Primary financing is provided by the City's share of state gasoline taxes. State law requires these gasoline taxes be used to maintain streets.

In addition, the City reports the following non-major governmental funds:

#### NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

#### BASIC FINANCIAL STATEMENTS - FUND FINANCIAL STATEMENTS - CONTINUED

#### Special Revenue Funds

**Police Reserve Fund** – The City performs record keeping functions for this fund while the City Council approves all transactions. Primary financing is through contributions.

**Historical Commission Fund** – The City performs record keeping functions for this fund while the City Council approves all transactions. Primary financing is through contributions.

#### Capital Project Fund

Capital Project Fund – The Capital Project Fund is being used to account for the Zoll Street Buildings project to remodel, improve, construct, furnish and equip two existing buildings to serve as a city hall and police department facility.

#### **Proprietary Funds**

The focus of the proprietary funds is upon the determination of operating income, changes in fund net assets, financial position, and cash flows, which is similar to for-profit businesses. The following is a description of the major proprietary funds of the City:

**Electric Fund** – The Electric Fund is an Enterprise Fund. The fund is financed and operated in a manner similar to a private enterprise. The intent is that costs (expenses, including depreciation) of providing electricity to the general public are recovered through user charges.

Water and Sewer Fund – The Water and Sewer Fund is an Enterprise Fund. The fund is financed and operated in a manner similar to a private enterprise. The intent is that costs (expenses, including depreciation) of providing water and sewer services to the general public are recovered through user charges.

**Waterfront Fund** – The Waterfront Fund is an Enterprise Fund. The fund is financed and operated in a manner similar to a private enterprise. The intent is that costs (expenses, including depreciation) of providing City boat docking and mooring services to the general public are recovered through user charges.

In addition, the City reports the following non-major proprietary funds:

**Motor Vehicle and Equipment Fund** – The Motor Vehicle and Equipment Fund is an internal service fund. This fund accounts for the cost of acquiring, maintaining and providing vehicle and equipment usage to various City departments.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operation. The principal operating revenues of the Electric, Water and Sewer, Waterfront, and Motor Vehicle and Equipment Funds are charges to customers for sales and services. Operating expenses for these funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

#### NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### BASIC FINANCIAL STATEMENTS - FUND FINANCIAL STATEMENTS - CONTINUED

#### Flduciary Funds

The fiduciary funds are used to account for assets held by the City in a trustee or agent capacity. Since, by definition, these assets are being held for the benefit of a third party (other local governments, private parties, pension participants, etc.) and cannot be used to address activities or obligations of the government, these funds are not incorporated into the government-wide statements.

Agency funds use the accrual basis of accounting, however report only assets and liabilities.

Tax Fund – The Tax Fund accounts for the collection and payment of property tax levies.

**West Traverse Township Water Fund** – The West Traverse Township Water Fund accounts for the Township's usage of the City's water system.

#### BASIS OF ACCOUNTING

Basis of accounting refers to the point at which revenues and expenditures/expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The government-wide statements are reported using the economic resources measurement focus and the full occrual basis of accounting, which incorporates long-term assets and receivables as well as long-term debt and obligations. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Expenditures generally are recorded when a liability is incurred.

All proprietary funds, pension trust funds and agency funds are accounted for using the full accrual basis of accounting. Their revenues are recognized when they are earned and their expenses are recognized when they are incurred. Unbilled Water and Sewer and Electric Fund utility service receivables are recorded at year-end.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded in the accounting period in which they are earned, as long as they are both available and measurable. Revenues are available when received within the current period or within 60 days after year-end. Expenditures are recorded in the accounting period in which the liability is incurred, as under full accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

#### NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### BASIC FINANCIAL STATEMENTS - FUND FINANCIAL STATEMENTS - CONTINUED

ASSETS, LIABILITIES, AND NET ASSETS OR EQUITY

#### Cash and Cash Equivalents

Cash and cash equivalents are considered to be cash on hand and demand deposits.

#### Inventory

Inventory is valued at cost, which approximates market, using the first-in, first-out method. Inventory in the Historical Commission Fund consists of books and essays, which are recorded as expenditures when sold rather than when purchased.

#### Interfund Receivables/Payables

Outstanding balances between funds are reported as "due to/from other funds" on the balance sheet of the fund financial statements and as "internal balances" on the Statement of Net Assets of the government-wide financial statements.

#### Capital Assets

Capital assets, which include property, buildings, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items) are reported in the applicable governmental or business type activities column in the government-wide financial statements. Capital assets are recorded by the City when the initial individual costs are equal to or greater than the following amounts:

Asset Type	<u>Amount</u>
Land	\$ 1
Equipment	3,000
Buildings & Building improvements	10,000
Infrastructure	10,000

Capital assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Property, buildings and equipment are depreciated using the straight-line method over the following useful lives:

Buildings	40 to 60 years
Building Improvements	20 to 60 years
Water and Sewer Lines	50 to 75 years
Streets, Curbs and Gutters	10 to 30 years
Electric Lines and Appurtenances	30 to 50 years
Vehicles (Pickup Trucks & Automobiles)	3 to 7 years
Vehicles (Large Trucks and Fire Trucks)	10 to 25 years
Construction Equipment (Front End Loaders)	5 to 15 years
Office Equipment	5 to 7 years
Office Furniture	5 to 15 years

#### NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### ASSETS, LIABILITIES, AND NET ASSETS OR EQUITY - CONTINUED

#### **Long-Term Obligations**

In the government-wide financial statements and the proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses.

#### Compensated Absences (Vacation and Sick Time)

Vacation days not used during the year may not be accumulated for union employees. Nonunion employees may convert unused vacation days to sick leave. Due to contract years differing from the City's fiscal year, unpaid vacation time represents unused, but not accumulated, vacation time. Sick time not used during the year may be accumulated. Upon retirement or death of an employee, he/she or his/her beneficiary is eligible to receive accumulated sick leave pay, up to a maximum dollar amount.

All vacation, sick pay, and other employee benefit amounts accrue when earned in the government-wide and proprietary fund financial statements. Sick and vacation pay are recognized in the governmental financial statements when the time is used.

#### **Fund Equity**

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

The City has designated \$70,000 of the General Fund balance as of December 31, 2006 to be used to pay the City's share of a proposed Fire Station to be constructed at the Little Traverse Township Hall site. The City intends to designate another \$17,500 in 2007 for this same purpose. Subsequent to year-end, the City approved paying 25% of this Fire Station, estimated to have a total cost of \$37,500 to \$400,000.

#### COMPARATIVE DATA

Comparative data for the prior year is not included in the City's financial statements.

#### NOTE 2: STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all operating funds of the City except for the agency funds. Budgetary control is legally maintained at the fund level.

The City follows these procedures in establishing the budgetary data reflected in the financial statements:

#### NOTE 2: STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY - CONTINUED

- Prior to December 1, the City Manager submits to the City Council a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditures/expenses and the means of financing them.
- A public hearing is conducted at City Hall to obtain taxpayer comments.
- Prior to January 1, the fund budgets are legally enacted through passage of resolutions.
- 4. The City Manager is authorized to transfer budgeted amounts between departments within any fund; however, any revisions that alter the total expenditures/expenses of any fund must be approved by the City Council.
- Formal budgetary integration is employed as a management control device during the year for the General and Special Revenue Funds.
- Budgeted amounts are as originally adopted, or as amended by the City Council.
- All appropriations lapse at year-end.

The General Fund Budgetary information includes administrative charges by the General Fund to various other funds as revenue of the General Fund. They have been offset against General Fund expenditures in the preparation of the basic financial statements. These charges remain as administrative expenditures/expenses of the various funds charged in the basic financial statements.

The City did not have an excess of expenditures over appropriations for the General Fund or its Special Revenue Funds.

#### NOTE 3: DEPOSITS AND INVESTMENTS

Michigan Compiled Laws, Section 129,91, authorizes the City to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations which have an office in Michigan. The City is allowed to invest in bonds, securities and other direct obligations of the United States or any agency or instrumentality of the United States; United States government or federal agency obligations; repurchase agreements; bankers' acceptance of United States banks; commercial paper rated within the two highest classifications which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan.

The City's deposits and investment policy are in accordance with statutory authority.

Custodial Credit Risk – Deposits. Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The City's investment policy limits deposits to certificates of deposit, savings accounts with banks, savings and loan associations, and credit unions which are insured with the applicable federal agency. At year-end, the carrying amount of the City's deposits was \$6,336,032 and the bank balance was \$6,425,480. Of the bank balance, \$410,096 was covered by Federal depository insurance. The remaining amount was uninsured and uncollateralized. State statutes prohibit security in the form of collateral, surety bonds or another form be taken for the deposit of public funds. The City may experience significant fluctuations in deposit balances through the year.

Credit Risk – Investments. At year-end, the City's investment in Proctor and Gamble stock had a fair market value of \$84,833. This equity investment is not in accordance with State law and does not have a recognized credit quality rating as do debt securities. The stock had been a gift to the City, and is part of the Police Reserve Fund.

#### NOTE 3: DEPOSITS AND INVESTMENTS -CONTINUED

Pooling of Cash - The City pools cash to maximize its investment return.

Fund	Amount
Primary Government	
General	\$ 1,172,741
Major Street	90,113
Local Street	984,626
Electric System	1,652,966
Water and Sewer System	1,123,220
Waterfront	489,039
Other Nonmajor Governmental Funds	96,296
Internal Service Fund	729,548
Total	6,338,549
Fiduciary Funds	[7,911]
Total pooled cash	6,330,638
Cash not held in pooled accounts:	
Primary government	1,720
Fiduciary Funds	4,394
Total cash	\$ 6,336,752
Unrestricted cash	\$ 6,167,289
Unrestricted cash (fiduciary funds)	(3.517)
Restricted cosh	172,980
Total cash	\$ 6,336.752

#### Restricted Assets

Restricted assets consist of cash restricted for customer deposits and in the Waterfront Fund in accordance with revenue bond indentures. Total restricted assets at December 31, 2006 were \$172,980.

#### NOTE 4: PROPERTY TAXES

Property taxes are levied and become a lien on property as of July 1 on the State taxable valuation of property in the City as of the preceding December 31. The City bills and collects its own property taxes and also collects taxes for other governmental units. Collection of other governmental unit's taxes and remittance of them to the units are accounted for in the Agency Fund. Property taxes are recognized as revenue in the year for which they are levied.

The City is permitted by charter to levy taxes, subject to State Headlee and Truth in Taxation provisions, up to \$15 per \$1,000 of taxable valuation for general governmental services and for the payment of principal and interest on general obligation long-term debt. The 2006 State taxable valuation of the City of Harbor Springs totaled \$199,295,115.

The tax rate for the year ended December 31, 2006, was as follows:

<u>Purpose</u> <u>Rate/Taxable Valuation</u>

General governmental services 6.0047 per \$1,000

#### NOTE 5: INTERFUND RECEIVABLES AND PAYABLES

The composition of interfund balances is as follows:

	Interfund Receivable	Interfund Payable
General Major Street Local Street Historical Commission Capital Project Electric Water and Sewer Waterfront Internal Service Fiduciary	\$ 191,697 616 - 418 - 9,380 16,937	\$ 3,437 4,580 3,658 25,669 33,556 261 4,882 54,183 88,822
Fidocially	\$ 219,048	\$ 219,048

The interfund balances are primarily for property taxes to be collected in the Fiduciary Tax Fund and remitted to the General Fund over billed equipment rental to be returned by the Internal Service Fund to the General, Electric and Water and Sewer Funds and to close the Capital Project Fund by transferring the residual to the General Fund for related debt payments.

#### NOTE 6: INTERFUND TRANSFERS

Operating transfers are as follows:

	<u> Transfer In</u>			insfer Out
General Fund	\$	248,669	\$	176,280
Local Street Fund		150,000		-
Other Nonmajor Govt. Funds		26,280		25,669
Electric Fund		-		273,006
Water and Sewer Fund		-		20,003
Internal Service Fund		70,009		-
	\$	494,958	\$	494,958

The operating transfers are mainly for street improvements and maintenance, debt service, equipment purchases, museum operations, and general City operations.

#### NOTE 7: CAPITAL ASSETS

Capital asset activity of the City for the current year was as follows:

		Balance bary 1, 2006	A	udd:tions	D	eletions	Dece	Balance ember 31, 2006
Governmental Activitles								
Capital assets not								
being depreciated:								
Land	\$	915,890	\$		\$	-	\$	915.890
Capital assets								
being depreciated:								
Buildings and improvements		3,292,206				-		3,292,206
Street, cubs, sidewalks and storm sewers		3,605.766		60,549		-		3,666,315
Office equipment		25.782		20,685		-		46,467
furniture & equipment		148,364		-		-		148,364
Machinery & equipment	_	1,412,141		-		130.406		1,281,735
		8.484.259		81,234		130,406		8,435,087
Less accumulated depreciation:								
Building and improvements		(283,102)		[67,332]		-		(350,434)
Street, curbs, sidewalks and slorm sewers		(3,437,476)		(10,573)				(3,448,049)
Office equipment		{17,661}		(10,255)		-		[27,916]
Furniture & equipment		(37,484)		(7.218)				(44,702)
Machinery & equipment		(1,009,102)		(118,910)		{130.406}		(997,606)
Subtotal		(4,784,825)		(214,288)		[130.406]		[4,868.707]
Net capital assets								
being depreciated		3,699,434		{133,054}		-		3,566,380
Governmental activities net								
capital assets	\$	4,615,324	\$	(133,054)	\$	-	\$	4.482.270

#### NOTE 7: CAPITAL ASSETS - CONTINUED

	Balance wary 1, 2006	Additions		Deletions		Balance mber 31, 2006
Business-type Activities						
Capital assets not						
being depreciated:						
Land	\$ 314,913	\$	-	\$		\$ 314,913
Capital assets						
being depreciated:						
Buildings and improvements	1,862.718		11,173		1,458	1,872,433
Equipment	6,428,258		17,114		13,923	 6,431,449
Subtotal	8,290,976		28.287		15.381	8,303,882
Less accumulated depreciation:						
Buildings and improvements	(925,579)		(83,415)		-	(1.008,994)
Equipment	 (3,366,826)		(187,128)		9,835	 (3,544,119)
Subtotal	 (4,292,405)		(270,543)		9,835	 (4,553,113)
Net capital assets						
being depreciated	3,998,571		(242,256)		5,546	 3,750,769
8usiness-type activities net						
capital assets	\$ 4,313,484	\$	(242,256)	\$	5.546	\$ 4,065,682

#### NOTE 7: CAPITAL ASSETS - CONTINUED

Depreciation expense was charged as follows:

#### Governmental Activities

Unallocated Internal service fund capital assets consolidated with the governmental activities	\$ 70,260 144,028
Total governmental activiites	\$ 214,288
Business-type Activities	
Electric Water and sewer Waterfront	\$ 146,269 44,733 79,541
Total business-type activities	\$ 270,543

#### Proprietary Fund Type Property, Plant and Equipment

Proprietary fund type property, plant and equipment at December 31, 2006 are summarized as follows:

		Internal
	Enterprise	Service
Land	\$ 314,913	\$ 36,640
Buildings and improvements	1,872,433	1,156,544
Equipment	6,431,449	1,282,668
Total	8,618,795	2,475,852
Less: accumulated dep.	(4,553,113)	<u>{1,238,930)</u>
Net	\$ 4,065,682	\$ 1,236,922

#### NOTE 8: DEFERRED CHARGES

Debt issuance cost within the Motor Vehicle and Equipment Fund of \$25,747 relating to the 2004 General Obligation Bonds are being amortized as interest expense using the straight-line method over the 6-year life of the 2006 bonds. Interest expense of \$4,291 was recognized in the current year; unamortized amounts at year-end amounted to \$17,165.

#### NOTE 9: LEASE OBLIGATIONS

The City has entered into lease agreements with the Harbor Springs Area Fire Authority for fire protection services. The City uses the land, building, and equipment to provide fire protection services to the constituent municipalities making up the Harbor Springs Area Fire Authority.

The current lease agreements with the Authority call for annual lease payments from the Authority to the City of \$50 for the land and building lease, and annual payments from the City to the Authority of \$5 for the sublease of land and buildings, and \$5 for the lease of fire protection equipment.

The City has a lease agreement with the Harbor-Petoskey Area Airport Authority for airport related services. The City leases real and personal property to the Authority in consideration for those airport services as well as \$1 per year. The lease term of 25 years is extended each year unless either the lessor or tenant gives notice to fix the term.

The City has a lease agreement with the State of Michigan Department of Natural Resources ('DNR') for a parcel of Lake Michigan bottomland where the City's East Dock is located. The original lease terms call for annual payments to the DNR through 2014. Lease rates are adjusted in years ending in "O" or "5". The terms allow for one renewal of 25 years at the City's option. The lease amount for the year ending December 31, 2006 was \$4,961.

The City also has a lease agreement with the State of Michigan Department of Environmental Quality for the mooring fields. The lease fees are 10% of annual mooring revenues. For the year ended December 31, 2006, the lease fees were \$5,876.

The City has entered into a lease agreement with the Harbor Springs Historical Society (Blackbird Museum). The city leases the old Historic City Hall to the society for purposes of a museum. The term of the lease is for 25 years with an option to renew for an extended two years. Rent is ten dollars a year and is payable on May 1.

#### NOTE 10: DEFINED BENEFIT PENSION PLAN

#### Plan Description

In March 2005, The City of Harbor Springs began participating in the Michigan Municipal Employees' Retirement System (MERS), an agent multiple-employer defined benefit pension plan that covers all full-time employees and the meter reader of the City of Harbor Springs. MERS was established by the State of Michigan for purposes of providing retirement, survivor and disability benefits on a voluntary basis to the state's local government employees. MERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to Municipal Employees Retirement System of Michigan, 447 North Canal, Lansing, Michigan, 48917.

#### **Funding Policy**

Annual minimum funding requirements are determined via actuarial calculations. The actuarial basis is determined by statute. The City contributes 8.5% of payroll for plan participants, regardless of the minimum funding amount. Plan members are required to contribute any amounts in excess of 8.5% of payroll that are necessary to meet the minimum funding requirements. For the year-ended December 31, 2006, employee contributions were \$49,291. The contribution requirements of plan members and the City are established and may be amended by the MERS board.

#### NOTE 10: DEFINED BENEFIT PENSION PLAN - CONTINUED

#### Annual Pension Cost

For the year-ended 2006, the City's required and actual contributions were \$101,693. The annual required contribution was determined as part of an actuarial valuation at December 31,2005, using the entry age normal cost method. Significant actuarial assumptions included (a) 8% investment rate of return (net of administrative expenses); and (b) projected solary increases of 4.5% per year (plus a percentage based on an age-related scale to reflect merit, longevity, and promotional pay increases). Both (a) and (b) included an inflation component of 3% to 4%. The actuarial value of the City's assets was determined on the basis of a valuation method that assumes the fund earns the expected rate of return (8%), and includes an adjustment to reflect market value. The City's unfunded actuarial accrued liabilities are amortized by a level percent of payroll contributions over a 30-year period.

Three-Year Trend Information

Fiscal <u>Year-ending</u>	Annual Pension Cost (APC)	Percentage of APC <u>Contributed</u>	Net Pension Obligation
12-31-05	\$ 83,058	100%	-
12-31-06	101,693	100%	

#### Schedule of Funding Progress

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Entry Age (b)	Unfunded AAL (UAAL) (b-o)	Funded Rafio (o/b)	Covered Payroll ( c )	UAAL as a Percentage of Covered-Payroll ((b-a)/c)
01/01/05	1,152,172	2,222,610	1,070,438	52%	1,189,208	90%
12/31/05	1,449,457	2,439,149	989,692	59%	1,141,005	87%
12/31/06	•	•	•	•	•	•

<sup>\*</sup> Information not currently available.

#### NOTE 11: OTHER POST-EMPLOYEE BENEFITS

The City provides post-employment benefits of health insurance to eligible employees. The City funds these benefits on a pay-as-you-go basis as necessary. For the year ended December 31, 2006, there were eight participants. The City's cost was \$117,934.

#### NOTE 12: LONG-TERM DEBT

The following is a summary of the City's long-term debt transactions for the year ended December 31, 2006:

PRIMARY GOVERNMENT	Beginning Balance		Additions		Reductions		Ending 8alance		Amount Due Within One Year	
Governmental Acitivities										
8onds and notes payable: General obligation debt										
2002 Series	\$	1,050,000	\$	-	\$	25,000	\$	1,025,000	\$	50,000
2004 Series		475,000		-		85,000	_	390,000	_	80,000
		1,525,000		-		110.000		1,415,000		130.000
Plus premium on bonds payable Less deferred amount		4,346		-		869		3,477		869
on refundings		(16,505)		-		(3,301)	_	(13,204)		(3,303)
Total bonds and notes payable		1,512.841		-		107,568		1.405.273		127,566
Other liabilities:										
Compensated absences		32,043				8,126	_	23,917		-
Total governmental activities long-term liabilities	\$	1,544,884	\$	-	\$	115.694	\$	1,429.190	_\$_	127,566
Business Type Activities										
Bonds and notes payable:										
Revenue bonds 1989 Marina improvement	\$	120,000	\$		\$	40,000	\$	80,000	\$	40,000
Long-term liabilities payable issues:	at C	ecember)	31, 2	006 is c	omp	osed of	the	following	) ind	dividual
\$1,125,000, 2002 Harbor Sprin Obligation bonds due in ann \$75,000 through October 1, 2	ual i	nstallment:	s of \$	25,000	to			\$1,025	,000,	)
\$560,000, 2004 Harbor Springs due in annual installments of through October 1, 2010; inte net of premium and deferred	\$80. rest	000 to \$10. at 3.00% to	5,000 5 3.50	)%,	S			380	,273	3
Total governmental a	ctivi	ties genera	al obl	igation	deb	o†				
Compensated Absences		5 5 1 1 3 1 1		J				_ 23	,917	7
Total governmental a	ctívi	ties long-te	erm lie	abilities	i			\$1.429		_
-		-								

#### NOTE 12: LONG-TERM DEBT - CONTINUED

#### **Business-Type Activities:**

\$450,000, 1989 Marina Improvement Revenue Bonds due in annual installments of \$40,000 through September 1, 2008; interest at 6.95% to 7.00%.

\$ 80,000

The annual debt service requirements to maturity for all general and revenue obligation bonds outstanding excluding premium and refunding deferrals, as of December 31, 2006, are as follows:

Year Ending	Year Ending Governmental Activities						<b>Business-Type Activities</b>						
December 31		Principal	Interest Principal		rincipal	ir	nterest						
2007	\$	130,000	\$	66,430	\$	40,000	\$	5,600					
2008		155,000		61,030		40,000		2,800					
2009		155,000		54,878		-		-					
2010		150,000		48,468	-			-					
2011		50,000		41,968		-		-					
2012-2016		325,000		166,965		-		-					
2017-2021		375,000		76,778		-		-					
2022		75,000		3,844		-		-					
ĭotal	\$	1,415,000	\$	520,361	\$	80,000	\$	8,400					

#### NOTE 13: COMMITMENTS

#### Insurance Commitments

The City self-insures its workmen's compensation and unemployment compensation liabilities through their participation in workmen's compensation and unemployment compensation self-insurance groups.

#### **Entitlement Commitments**

A. During 1979 and 1982, the Michigan Public Power Agency (MPPA), of which the City is a member, acquired an ownership interest in the Consumers Power Company Campbell No. 3 plant, related transmission lines and coal stockpile, and rights to backup capacity and energy supplies from other Consumer generating units and resources.

The City's entitlement share of the Campbell No. 3 generating capacity is 500 (KW) which specifies minimum annual payments on a "take-or-pay" basis for the generation and transmission capability of the unit, through the year 2012.

#### NOTE 13: COMMITMENTS - CONTINUED

#### **Entitlement Commitments - Continued**

B. During 2001, the MPPA, of which the City is a member, acquired an ownership interest in the CT Project No. 1.

The City's entitlement share of the CT Project No. 1 generating capacity is 1,999(KW) which specifies minimum annual payments on a "take-or-pay" basis for the generation and transmission capability of the unit, through the year 2026.

C. The City also has a take-or-pay contract with the Harbor Springs Area Sewage Disposal Authority for the construction of a sewer system. The control and ownership of the sewer facilities rests with the Authority.

The original 1989 Bonds were refunded in 2004. The faith and credit of the City has been pledged to pay its 63.84% share of the \$370,000 refunding bonds issued by the Harbor Springs Area Sewage Disposal Authority through the year 2009.

D. In March 2002, the City entered into a contract with the Harbor Springs Area Sewage Disposal Authority for the City's share of the cost of a new wastewater treatment facility and the closure of the Authority's existing lagoon and spray irrigation system.

The faith and credit of the City has been pledged to pay its 39.28% share of the \$5,664,770 of bonds issued by the Harbor Springs Area Sewage Disposal Authority through the year 2023.

The entitlements specify minimum annual payments as follows:

	C	ompbell	C.	T Project	H. S. Sewage		Н.	S. Sewage		
	N	o. 3 (A.)	^	10. 1 <u>(B.)</u>	Authority (C.)		Au	thority (D.)		Total
2007	•	40.051	•	100 011	œ	60 O 47	4	141.005	•	250 304
2007	\$	48,951	\$	109,811	\$	52,967	\$	141,995	\$	353,724
2008		48,939		109,703		51,471		141,578		351,691
2009		39,901		109,732		52,987		141,111		343,731
2010		40,128		109,889		-		140,596		290,613
2011		40,257		109,734		-		141,970		291,961
2012-2016		40,220		548,850		-		706,539		1,295,609
2017-2021		-		548,921		-		703,051		1,251,972
2022-2026		-		548,795		~		283,827		832,622
Total payments		258,396	\$	2,195,435	\$	157,425	\$	2,400,667	\$	5.011,923

#### Other Commitments

The City had approved the purchase of a boom truck for the Electric Fund at a cost of \$133,755 prior to year-end. The truck was received in 2007.

#### NOTE 14: CONTINGENCIES

The City is currently testing the West Traverse Landfill, which was formerly operated by the City in conjunction with the townships of Friendship and West Traverse, as a possible source of drinking water contomination. However, studies to date have been inconclusive. Thus, no provision has been made for any potential liability related to the landfill.

#### NOTE 15: RISK MANAGEMENT

The City is exposed to various risks of loss related to torts, theft of, damage to and destruction of assets; errors and omissions; injuries to employees and natural disasters. The City belongs to the Michigan Municipal League Liability and Property Pool, a public entity risk pool currently operating as a common risk management and insurance program for various municipalities throughout the state. The City pays an annual premium for its general insurance coverage. The pool is self-sustaining through member premiums and reinsures through commercial companies for claims in excess of \$500,000 for each insured event. Although the City could be assessed charges beyond the annual premium, the likelihood of receiving such an assessment is minimal. Settled claims have not exceeded coverage in any of the past three years.

#### NOTE 16: SUBSEQUENT EVENTS

Subsequent to year-end, the City approved paying 25% of the cost of a satellite Fire Station for use by the City and nearby townships, with an estimated total cost of \$375,000 to \$400,000. A road project for Pine Street was also approved in an amount of \$405,231. Additionally, various equipment purchases have been approved totaling approximately \$218,000.



## CITY OF HARBOR SPRINGS Budgetary Comparison Schedule General Fund For the Year Ended December 31, 2006

	Budgeted		Variance with	
	<u>Original</u>	Final	Actual Amounts	Final Budget Over/(Under)
Beginning budgetary fund balance	\$ 1,139,700	\$ 1,285,400	\$ 1,370,891	\$ 85,491
Resources (inflows):				
Toxes	1,270,100	1,275,200	1,275,296	96
Licenses and permits	19,300	9,900	10,394	494
State grants	123,700	117,300	114,335	(2,965)
Administrative fees	412,100	412,100	414,453	2,353
Charges for services	170,100	167,800	166,180	(1,620)
Fines and forfeits	3,000	3,400	3,763	363
Interest	35,000	40,000	55,831	15,831
Other	7,500	25,300	25,656	356
Transfers from other funds	223,000	253,000	248,669	(4,331)
Amounts available for appropriations	3,403,500	3,589,400	3,685,468	96,068
Charges to appropriations (outflows): General government:				
Legislative	3,300	1,600	1,171	(429)
Manager	114,500	111,400	111,009	[391]
Elections	10,100	10,400	5,172	(5,228)
Accounting	138,500	147,300	137,847	(9,453)
Assessing	58,300	54,200	45,338	(8.862)
Legal services	54,200	87,200	76,771	(10,429)
Clerk	94,000	94,300	91,492	(2,808)
Finance treasurer	54,600	54,100	53,422	(678)
City hall and grounds	129,800	129,600	124,856	(4,744)
Total general government	657,300	690,100	647,078	[43,022]
Public safety:				
Police	548,000	532,000	534,266	2,266
Marine patrol	31,900	22,100	17,490	(4,610)
Fire	199,100	201,800	166,214	(35,586)
Planning	61,400	51,500	57,933	6,433
Total public safety	840,400	807,400	775,903	[31,497]
Public works:				
Cost of labor - sales	1,400	1,600	1,057	(543)
Spring clean-up	36,600	42,400	42,715	315
Leaf pickup	54,600	56,000	45,366	(10,634)
Sidewalks	33,700	28,900	24,710	(4,190)
Parking lots	18,600	21,000	22,427	1,427
Administration & fringe benefits	188,800	156,800	173,690	16,890
Airport activities	5,700	5,800	5,780	[20]
Total public works	339,400	312,500	315.745	3,245

# CITY OF HARBOR SPRINGS Budgetary Comparison Schedule General Fund (Continued)

For the Year Ended December 31, 2006

	Budgeted	d Amounts		Variance with	
	Original	Final	Actual Amounts	Final Budget Over/(Under)	
Recreation and cultural:					
SK-8 park	46,000	44,500	42,498	(2.002)	
Beach	39,300	39,700	38,443	(1,257)	
Kiwanis park	5,800	5,400	3,230	(2,170)	
Ice rink	28,600	24,400	20,616	(3,784)	
Parks and grounds	91,000	83,900	70,538	(13,362)	
Deer park	4,000	2,900	1,933	(967)	
Tree maintenance	18,700	4,000	2,008	(1,992)	
Community promotion	9,800	7,600	7,186	(414)	
Total recreation and cultural	243,200	212,400	186,452	(25,948)	
Other functions	30,000	40,800	42.310	1,510	
Transfers (out)	176,300	176.300	176,280	(20)	
Total charges to appropriations	2,286,600	2,239,500	2,143,768	(95,732)	
Ending budgetary fund balance	\$ 1,116,900	\$ 1,349,900	\$ 1,541,700	\$ 191,800	

#### CITY OF HARBOR SPRINGS **Budgetary Comparison Schedule** Major Street Fund For the Year Ended December 31, 2006

	Budgeted	d Amounts	t at all	Variance with	
	Original	Final	Actual Amounts	Final Budget Over/(Under)	
Beginning budgetary fund balance	\$ 78,500	\$ 82,800	\$ 83,031	\$ 231	
Resources (Inflows):					
State grants	152,000	155,000	141,034	(13,966)	
Interest	2,000	2,400	3,193	793	
Other revenue		300	303	3	
Amounts available for appropriations	232,500	240,500	227,561	(12,939)	
Charges to appropriations (outflows):					
Public works:					
Construction	-	5.000	4,923	(77)	
Routine maintenance	86,300	74,700	67,150	(7,550)	
Winter maintenance	36,600	37,600	25,966	(11,634)	
Administration	10,000	10,000	10,000	•	
Other	23,700	15,800	9,281	(6,519)	
Total charges to appropriations	156,600	143,100	117,320	(25,780)	
Ending budgetary fund balance	\$ 75.900	\$ 97,400	\$ 110,241	\$ 12,841	

#### CITY OF HARBOR SPRINGS **Budgetary Comparison Schedule** Local Street Fund For the Year Ended December 31, 2006

		Budgetec	l Amo	unts		Actual	Variance with Final Budget		
		Driginal		Finol	Amounts			r/(Under)_	
Beginning budgetary fund balance	\$	825,800	\$	870,900	\$	871,048	\$	148	
Resources (inflows):									
State grants		42,100		44,000		42,493		(1,507)	
Interest		10,000		30,000		39,641		9,641	
Other revenue		100		300		303		3	
Transfers from other funds		150,000		150,000		150,000			
Amounts available for appropriations		1,028,000		1,095,200		1,103,485		8,285	
Charges to appropriations (outflows):									
Public works:									
Construction		76,400		71,000		60,549		(10,451)	
Routine maintenance		318,900		27,300		15,260		(12,040)	
Winter maintenance		24,600		25,300		15,878		(9.422)	
Administration		10,000		10,000		10,000		~	
Other		24,500		24,500		11,041		[13,459 <u>]</u>	
Total charges to appropriations		454,400		158,100		112,728		(45,372)	
Ending budgetary fund balance	_\$	573,600	_\$	937.100	<u>.</u> \$	990,757		53.657_	



#### CITY OF HARBOR SPRINGS Combining Balance Sheet Nonmajor Governmental Funds December 31, 2006

<u>Assets</u>	Police Reserve		Historical Commission		Capital Project	Total	
Cash Investments Receivables:	\$	5,754 84,833	\$	49.556 -	\$ 41,086	\$ 96,396 84,833	
Accounts Accrued interest		- 22		287 183	- 154	287 359	
Inventory, at cost Prepaid expenditures		-		7,606 319	-	7,606 319	
Due from other funds  Total assets	<del></del>	90,609	\$	58,369	\$ 41,240	\$ 190,218	
<u>Liabilities and Fund Balances</u>							
Liabilitles							
Accounts payable Accrued expenditures Due to other funds	\$	683 - -	\$	419 469	\$ 15,571 - 25,669	\$ 16,673 469 25,669	
Total liabilities		683		888	 41,240	 42,811	
Fund balances Reserved for inventory and prepaids Unreserved		89,926		7,925 49,556	 -	7,925 139,482	
Total fund balances		89,926		57,481		147,407	
Total liabilities and fund balances	\$	90,609	\$	58,369	\$ 41,240	\$ 190,218	

#### CITY OF HARBOR SPRINGS

### Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Nonmajor Governmental Funds For the Year Ended December 31, 2006

	Police Reserve		Historical Commission		Capital Project		 Total
Revenues Charges for services Interest and investment earnings Other	\$	- 11,463 <u>20</u>	\$	2,305 1,917 857	\$	2,128 25	\$ 2,305 15,508 902
Total revenues		11,483		5,079		2,153	18,715
Expenditures  Current:							
Public Safety		2,890		-		-	2,890
Recreational and cultural		-		19,937		-	19,937
Capital Outlay		-		-		37,562	37,562
Total expenditures		2,890		19,937		37,562	 60,389
Excess (deficiency) of revenues over expenditures		8,593		(14,858)		(35,409)	 (41,674)
Other financing sources (uses) Operating transfers in		-		26,280		(25,669)	611
Net change in fund balances		8,593		11,422		(61,078)	(41,063)
Fund balances - beginning of year		81,333		46,059		61,078	188,470
Fund balances - end of year	\$	89,926	\$	57,481	\$		\$ 147,407

# CITY OF HARBOR SPRINGS Combining Statement of Fiduciary Net Assets Fiduciary Funds December 31, 2006

		ak				
		Tax Fund				Total
<u>Assets</u>		rona		Fund		TOTAL
Cash	\$	4,394	\$	(7,911)	\$	(3,517)
Receivables:						
Taxes		2,785,777		-		2,785,777
Water sales		-		4,004		4,004
Due from other governmental units	_	-		8,092	_	8,092
Total assets	\$	2,790,171	\$	4,185	\$	2,794,356
<u>Liabilities</u>						
Due to other funds	\$	88,822	\$	-	\$	88,822
Due to other governmental units		-		4,185		4,185
Due to County		402,728		-		402,728
Due to School		1,224,671		-		1,224,671
Due to State		61,877		-		61,877
Due to ISD		475,060		~		475,060
Due to College		400,094		-		400,094
Due to Medical Care Facility		83,606		-		83,606
Due to Cemetery		25,678		-		25,678
Due to ambulance and EMS		26,145		-		26,145
Other liabilities		1,490		-		1,490
Total liabilities	\$	2,790,171	. \$	4,185	\$	2,794,356